MICHAËL BIKARD

INSEAD, Boulevard de Constance 77300 Fontainebleau, France +33 (0)1 60 72 91 03 michael.bikard@insead.edu

ACADEMIC APPOINTMENT

INSEAD

- Associate Professor of Strategy (with tenure)	2021 - Present
- Assistant Professor of Strategy	2019 - 2021

London Business School

- Assistant Professor of Strategy and Entrepreneurship

2013 - 2018

EDUCATION

PhD, Technological Innovation, Entrepreneurship and Strategy, MIT Sloan	2013
Diplôme des Grandes Écoles; MSc in Management; Diplom Kaufmann, ESCP Europe	2005
Classes Préparatoires, Lycée Notre-Dame du Grandchamp, Versailles, France	2002

RESEARCH

Interest: Technology strategy, innovation, creativity, science as a source of competitive advantage

Peer Reviewed Publications

<u>Bikard, Michaël,</u> Isabel Fernandez-Mateo, and Ronak Mogra*. 2025. "Standing on the Shoulders of (Male) Giants: Gender Inequality and Science-Based Invention." *Administrative Science Quarterly*, 70(3), 695-732.

• ISC 2022 Fiegenbaum 3rd Best Strategy Paper

Stroube, Bryan, Keyvan Vakili, and Michaël Bikard. 2025. "The Misfit Bias." *Organization Science*, forthcoming.

Vakili, Keyvan, Florenta Teodoridis, and <u>Michaël Bikard</u>*. 2022. "Detrimental Collaborations in Creative Work: Evidence from Economics." *Organization Science*, 33 (5): 1741-55.

• SMS 2020 Best Paper Prize Finalist

<u>Bikard, Michaël</u>. 2020. "Idea Twins: Simultaneous Discoveries as a Research Tool." *Strategic Management Journal*, 41 (8):1528-43.

<u>Bikard, Michaël</u>, and Matt Marx*. 2020. "Bridging Academia and Industry: How Geographic Hubs Connect University Science and Corporate Technology." *Management Science*, 66 (8): 3425-43.

Teodoridis, Florenta, <u>Michaël Bikard</u>, and Keyvan Vakili*. 2019. "Creativity at the Knowledge Frontier: The Impact of Specialization in Fast- and Slow-paced Domains." *Administrative Science Quarterly*, 64 (4):894-927.

• Academy of Management 2017 Proceedings

<u>Bikard, Michaël, Keyvan Vakili, and Florenta Teodoridis</u>*. 2019. "When Collaboration Bridges Institutions: The Impact of University–Industry Collaboration on Academic Productivity." *Organization Science*, 30 (2):426-445.

<u>Bikard, Michaël</u>. 2018. "Made in Academia: The Effect of Institutional Origin on Inventors' Attention to Science." *Organization Science*, 29 (5):818-36.

- Best Student Paper Award Finalist at AOM 2012 TIM Division and at DRUID 2012
- Academy of Management 2012 Proceedings

<u>Bikard, Michaël, Fiona Murray, and Joshua Gans. 2015. "Exploring Trade-offs in the Organization of Scientific Work: Collaboration and Scientific Reward." Management Science</u>, 61 (7):1473-95.

Working Papers

Vakili, Keyvan, <u>Michaël Bikard</u>, and Florenta Teodoridis. "Breakthrough Odds Are Double in Emerging Research Lines"

Work in Progress

Kacperczyk, Olenka, Ronak Mogra, and Michaël Bikard* "Hidden Contributions in Science: The role of Gender" – Data collection & analysis

Bagchi, Kaushik, <u>Michaël Bikard</u>, and Ivanka Visnjic. "Status Elevators: How New Domains Foster Status Mobility in Science." – Data collection & analysis

<u>Bikard, Michaël, Keyvan Vakili, and Florenta Teodoridis* "Demand Shock for New Ideas: The Impact of Specialization during the Zika Epidemic." – Data collection & analysis</u>

Other Publications

Bikard, Michaël, Ronak Mogra, and Isabel Fernandez Mateo "Are Men's Ideas Valued More Than Women's?" *INSEAD Knowledge*. July 24, 2025

Bikard, Michaël, Bryan Stroube, and Keyvan Vakili "How the Misfit Bias Can Hurt You." *INSEAD Knowledge*. May 13, 2025

Bikard, Michaël "Innovation Plucked from the Zeitgeist." INSEAD Knowledge. October 7, 2020

Bikard, Michaël "Creating, Fast and Slow." INSEAD Knowledge. June 30, 2020

Bikard, Michaël, Chengyi Lin, and Andrew Shipilov. "Rising to the Challenges of COVID-19 Recovery." *INSEAD Knowledge*. May 27, 2020

Bikard, Michaël "Firms Favour Academic Insights That Come From Hubs." *INSEAD Knowledge*. January 20, 2020

Teodoridis, Florenta, Michaël Bikard, and Keyvan Vakili. "When Generalists Are Better Than Specialists, and Vice Versa" *hbr.org*. July 31, 2018

Bikard, Michaël & Anna Johnston "Academia and industry: advancing science and technology together" think at London Business School. July 12, 2018

Peters, Georgina & Michaël Bikard "Twins and outs" think at London Business School. October 7, 2014

^{*} Authors contributed equally

- Bikard, Michaël, and Scott Stern. 2011. "Review of *The Invention of Enterprise: Entrepreneurship from Ancient Mesopotamia to Modern Times*, edited by David S. Landes, Joel Mokyr, and William J. Baumol." *Journal of Economic Literature* 49: 164-168.
- Bikard, Michaël. "An Economy on the Road to Independence?" and Rouach, Daniel and Michaël Bikard. "The New Israeli Economy: Opting for High Technology" In *Routledge Handbook of Modern Israel*, edited by Alain Dieckhoff. French edition: Fayard, 2007. U.S. edition: Routledge, 2013.
 - Book awarded "Grand Prix du livre 2008" by the Sciences Po faculty

TEACHING

Courses

- Technology and Innovation Strategy (INSEAD): MBA, 2019-present; MiM, 2021, 2024-present, GEMBA, 2023-present
- Digital transformation of Society, Industries and Companies (INSEAD): MBA, 2020-present
- Executive Education (INSEAD): [OEP] Started own program in Abu Dhabi titled LGIT in 2024; in addition, sessions taught in other programs: SEP (2019-present), CVI (2023); LDTI (2019-22); [CSP] Eurobank (2025), IHS Towers (2024), BSF (2024), TCS (2023-present), PIB (2024), PGA (2022-2024), PWC CFO Forum (2022-2024); LTIMindtree (2023), Magna (2023), Visa (2023), UNDP (2022-23), BAE Systems (2022-23), SGRE (2023), ECB (2022), Nubank (2022)
- Perspectives on Innovation and Creativity (INSEAD): PhD, 2024-present
- Understanding General Management (LBS): MBA, 2017-18
- Discovering Entrepreneurial Opportunities (LBS): MBA, EMBA, MiM, MFA, 2014-2019
- Topics in Entrepreneurship (LBS): PhD, 2014

Cases Studies

- Bikard, Michaël. 2025. "AI Strategy at Bank Leumi" INSEAD
- Bikard, Michaël, and Aadi Vaidya. 2024. "Zilingo: Competing in the Shadow of Southeast Asia's Giants" INSEAD 03/2024-6885
- Bikard, Michaël, Tony Karam, Dany Karam, and Jad Baroudi. 2024. "Strategy& to the Rescue: Boosting Corporate Innovation at a Leading Saudi Bank" INSEAD 01/2024-6868
- Bikard, Michaël & Vishvesh Varma. 2023. "Euronav at a Crossroad: Clashing Visions for the Future of a Crude Oil Tanker Business" INSEAD 12/2023-6861
- Bikard, Michaël & Shivangi Saxena. 2023. "Maisons du Monde: From Analogue to Digital...and Sustainable?" INSEAD 03/2023-6815
- Bikard, Michaël & Mridula Sairam. 2023. "Bank Leumi: The Digital Transformation of Israel's Oldest Bank" INSEAD
- Bikard, Michaël. 2023. "Diagram Ventures: Picking the Right Idea" INSEAD 01/2023-6804
- Bikard, Michaël. 2022. "FUL: Future-Proofing Nutrition Using Microalgea" INSEAD 12/2022-6800
- Bikard, Michaël. 2022. "Sagard: A Dedicated Crypto Strategy?" INSEAD 08/2022-6777
- Bikard, Michaël & Joyce Fan. 2022. "ZaZaZu: Launching a FemTech Venture in South-East Asia" INSEAD 08/2022-6775
- Bikard, Michaël. 2022. "Oda: Harnessing Artificial Intelligence for Grocery Delivery" INSEAD 05/2022-6759
- Bikard, Michaël. 2022. "Schibsted's Adevinta buys eBay Classifieds" INSEAD 03/2022-6747
- Bikard, Michaël. 2022. "Seedcamp's Future? Making Sense of Decentralized Autonomous Organizations" INSEAD 02/2022-6736
- Bikard, Michaël. 2022. "Saving Telco: Crisis at a Middle Eastern Telecom Operator" INSEAD 02/2022-6742

- Bikard, Michaël. 2022. "IG Group Buys Tastytrade" INSEAD 02/2022-6739
- Bikard, Michaël. 2022. "Innovation at Generali: And what about Decentralized Finance (DeFi)?" INSEAD 02/2022-6739
- Bikard, Michaël. 2022. "Ekso Bionics Goes To Asia" INSEAD 01/2022-6734
- Bikard, Michaël. 2021. "France Digitale: Growing la French Tech" INSEAD 12/2021-6726
- Bikard, Michaël. 2021. "Ganymed Robotics: Retooling Orthopedics" INSEAD 12/2021-6725
- Bikard, Michaël. 2021. "Ÿnsect (B)" INSEAD 12/2021-6554
- Bikard, Michaël. 2021. "Tezign: Creativity Services Reimagined" INSEAD 08/2021-6696
- Bikard, Michaël. 2021. "Emeritus: An Edtech Made in India" INSEAD 07/2021-6691
- Bikard, Michaël. 2021. "The Right Digital Transformation Job" INSEAD 07/2021-6692
- Bikard, Michaël. 2021. "Souqalmal: Case B"
- Bikard, Michaël. 2021. "MFS Africa: A mobile money success story" INSEAD 07/2021-6644
- Bikard, Michaël. 2021. "Stanley Robotics: Case B"
- Bikard, Michaël. 2021. "Alan: Scaling a European HealthTech Venture"
- Bikard, Michaël. 2020. "Digitalizing the Real Estate Industry: PropertyGuru and Proptech in Southeast Asia" INSEAD 07/2020-6601
- Bikard, Michaël. 2020. "Who Needs a Digital Factory? Accenture and the Digitalization of an Energy Giant" INSEAD 09/2020-6612
- Bikard, Michaël. 2020. "Innovation in a West African Context: Offering Mobile Data in Ghana" INSEAD 10/2020-6618
- Bikard, Michaël. 2020. "WPP Sells Kantar: Data Strategy and the Digitalization of Advertising" INSEAD 09/2020-6614
- Bikard, Michaël. 2020. "Digital Innovation in Gaming: The Inspired Gaming Group and Virtual Horse Races" INSEAD 08/2020-6603
- Bikard, Michaël. 2020. "Qonto: A Challenger Bank" INSEAD 05/2020-6580
- Bikard, Michaël. 2020. "Foodora & flash: Copycats made in Germany" INSEAD 01/2020-6561
- Bikard, Michaël. 2020. "Innovation in Financial Services: The case of Souqalmal" INSEAD 01/2020-6561
- Bikard, Michaël. 2019. "Ÿnsect: Save the World Eat Beetles" INSEAD 11/2019-6554
- Bikard, Michaël. 2019. "Stanley Robotics: Your solution is not my problem" INSEAD 11/2019-6553
- Bikard, Michaël. 2019. "Sofar Sounds vs. Airbnb," INSEAD 06/2019-6493
- Mark Ken, Michaël Bikard, and Bryan Stroube. 2017. "Raising Capital for Financial Butler"
 (A, B, and C), LBS Case Study

INVITED PRESENTATIONS

- 2025
 - O Academy of Management annual meeting. Copenhagen, DK
 - o ESMT Seminar Series. Berlin, DE
 - O Hong Kong University seminar series, Hong Kong, CN
- 2024
 - o Academy of Management annual meeting. Chicago, IL
 - O Strategy, Innovation, and Entrepreneurship (SIE) workshop. Virtual
 - o ESSEC, seminar series. Cergy Pontoise, FR
- 2023
 - o Imperial College, seminar series, London, UK
 - o Toulouse Business School, seminar series, Toulouse, FR
 - o Max Planck Institute, seminar series, Munich, DE
 - ESADE, seminar series. Barcelona, ES
 - o SMS Conference. Toronto, ON
 - o Academy of Management annual meeting. Boston, MA

Open Innovation in Science Research Conference. Vienna, AT

• 2022

- o Israel Strategy Conference. Herzliya, IL
- o Strategy Workshop, ESADE. Barcelona, ES
- o CFCX Conference. London, UK
- o SMS Conference. London, UK
- o Academy of Management annual meeting (virtual attendance), Seattle, WA
- o Creativity and Innovation Forum. Groningen, NL
- SEI workshop (virtual format)

• 2021

- o EM Lyon seminar series. Lyon, FR
- o Tel Aviv University seminar series. Tel Aviv, IL
- Academy of Management annual meeting. Philadelphia, PA (virtual format)

• **2020** (virtual format)

- Leeds School of Business seminar series, UC Boulder, CO
- OSU Fisher College Virtual Seminar. Columbus, OH
- o SMS Conference. London, UK
- o Academy of Management annual meeting. Vancouver, BC
- o Wharton Technology & Innovation Conference. Philadelphia, PA
- o Mines Paristech, Centre de Gestion Scientifique. Paris, France

2019

- o Luxembourg University Workshop on Innovation. Luxembourg
- O Academy of Management annual meeting. Boston, MA
- O Dartmouth Tuck Research Summer Camp. Hannover, NH
- Technology, Governance and Regulation Conference. Jerusalem, Israel

2018

- o EPFL MTEI-ITPP Seminar. Lausanne, Switzerland
- o Wharton People and Organizations Conference. Philadelphia, PA
- o SMS Conference. Paris, France
- o Academy of Management annual meeting. Chicago, IL
- o NBER Summer Institute. Cambridge, MA
- o TU Munich Innovation & Entrepreneurship Seminar. Munich, Germany
- o Strategy Science Conference. Philadelphia, PA
- o Wharton Technology & Innovation Conference. Philadelphia, PA
- ASSA/AEA Annual Meeting. Philadelphia, PA

2017

- o Israel Strategy Conference. Haifa, Israel
- o Stockholm School of Economics. Stockholm, Sweden
- o Institutet för Näringslivsforskning (IFN). Stockholm, Sweden
- o INSEAD Strategy Seminar. Fontainebleau, France
- o Academy of Management annual meeting, Atlanta, GA
- o Dartmouth Tuck 2017 Research Summer Camp. Hannover, NH
- o University of Groningen, Netherlands

• **2016**

- o HEC Paris, Strategy & Business Policy. Paris, France
- o Academy of Management annual meeting. Anaheim, CA
- REER Conference, Atlanta, GA
- o Erasmus University, Rotterdam, Netherlands

2015

- o London School of Economics. London, UK
- o UC Berkeley Innovation Seminar. Berkeley, CA
- Duke Strategy Conference. Durham, NC
- o NBER Productivity Lunch. Cambridge, MA
- o Academy of Management annual meeting, Vancouver, BC

- o Israel Strategy Conference. Jerusalem, Israel.
- o Dartmouth Tuck Research Summer Camp. Hannover, NH.
- o 11th Annual Smith Entrepreneurship Research Conference, College Park, MD
- o USC Management & Organization Seminar. Los Angeles, CA
- o ESSEC Management Department. Paris, France.

2014

- o Academy of Management annual meeting, Philadelphia, PA
- o Dartmouth Tuck 2014 Research Summer Camp. Hannover, NH
- o DRUID Society conference, Copenhagen, Denmark
- KU Leuven; Managerial Economics, Strategy and Innovation. Leuven, Belgium

• 2013

- o NBER Summer Institute, Innovation Policy and the Economy. Cambridge, MA
- o Singapore Management University, Strategy and Organization. Singapore
- O NUS Business School, Strategy & Policy. Singapore
- o HKUST, Department of Management. Hong Kong, China
- o Harvard Business School, Entrepreneurial Management Unit. Boston, MA
- o University of Toronto, Rotman School of Business, Strategy. Toronto, Canada
- o CBS, Department of Innovation and Organizational Economics. Copenhagen, DK
- o Bocconi, Economics and Management of Innovation and Technology. Milan, Italy
- o HEC Lausanne, Strategy. Lausanne, Switzerland
- o Universitat Pompeu Fabra, Economics and Business. Barcelona, Spain
- o IESE Business School, Strategy and Entrepreneurship. Barcelona, Spain
- o HEC Paris, Strategy & Business Policy. Paris, France
- o London Business School, Strategy & Entrepreneurship. London. UK

• **2012**

- o Boston University, Strategy & Innovation. Boston, MA
- o Technion, Industrial Engineering & Management. Haifa, Israel
- o Tel Aviv University, Recanati School. Tel Aviv, Israel
- o ESADE, Strategy & General Management. Barcelona, Spain
- o Stockholm School of Economics Ratio Institute. Stockholm, Sweden
- o Columbia Business School, Strategy. New York, NY
- o University of Michigan, Ross School of Business, Strategy. Ann Arbor, MI
- o INSEAD, Strategy. Fontainebleau, France
- o University College London, Management Science & Innovation. London, UK
- o IE Business School, Entrepreneurship. Madrid, Spain
- o Academy of Management annual meeting, Boston, MA
- o DRUID Society conference, Copenhagen, Denmark
- Consortium for Cooperativeness and Competition, College Park, MD

2011

- o Roundtable for Engineering Entrepreneurship Research, Atlanta, GA
- o Darden Entrepreneurship and Innovation Research Conference, Charlottesville, VA
- o Academy of Management annual meeting, San Antonio, TX
- o NBER Productivity Lunch, Cambridge, MA
- o INFORMS/Organization Science Dissertation Proposal Competition, Charlotte, NC
- o Kauffman Mentoring Workshop, Denver, CO

HONORS AND AWARDS

- 2025: INSEAD Best MBA Elective course winner (Fontainebleau campus, 25J cohort)
- 2022: Fiegenbaum Third Best Strategy Paper Award at ISC2022 ("(Male) Giants" paper)
- 2022: INSEAD Best MBA Elective course nominee (Fontainebleau campus, 21D cohort)
- 2020: SMS Best Paper Finalist ("Detrimental Collaboration" paper)
- 2019: 10th Syntec Academic Prize for Management Research, Finalist

- 2017: AOM Best Papers Proceedings ("Pace of change" paper)
- 2016: LBS Deloitte Institute of Innovation and Entrepreneurship Grant
- 2014: AOM TIM Division Best Dissertation Award Finalist
- 2013: MIT Sloan Doctoral Thesis Prize, 1st place
- 2012: NSF SBE Research Doctoral Dissertation Research Improvement Grant (#1158763)
- 2012: AOM Best Papers Proceedings ("Made in Academia" paper)
- 2012: Best Student Paper Award Finalist AOM TIM Division
- 2012: J. Robert Beyster Fellowship
- 2012: Best Student Paper Award Nominee DRUID Annual Conference
- 2011: Kauffman Dissertation Fellowship
- 2011: INFORMS/Organization Science Dissertation Proposal Finalist
- 2011: Roberts E-Center Fund Award
- 2011: REER Conference Best Student Paper Award Finalist
- 2009: MIT Energy Fellowship
- 2007-2012: MIT Sloan Doctoral Fellowship

PROFESSIONAL SERVICES

- Internal Service
 - o STR area PhD Admission Committee 2024-present
 - o Jury AAP Emergence Alliance Sorbonne Université 2022-present
 - o STR area Hiring Committee 2023-2025
 - o INSEAD R&D Committee member 2021-23
 - o Co-organizer of INSEAD's school-wide seminar series 2021-23
 - o INSEAD Judicial Committee 2022, 2024
 - o Co-organizer of INSEAD's Strategy & Entrepreneurship seminar 2019-2022

• External Service

- o Organization Science Senior Editor 2023-present
- o Organization Science Editorial Review Board 2021-present
- o Strategic Management Journal Editorial Review Board 2015-present
- o AOM TIM Division representative-at-large 2019-2021
- Co-organizer TIM Doctoral Consortium AOM 2020; TIM Doctoral Research Development Workshop, AOM 2015
- o Ad hoc reviewer for Management Science, Organization Science, Administrative Science Quarterly, Strategic Management Journal, Academy of Management Journal, Research Policy, Scientometrics, Industry and Innovation

PRIOR WORK EXPERIENCE

• IsraelValley (2006-2007): France-Israel Chamber of Commerce newspaper: writer and editor